

# **Risk-based Inspection**

Experience of an Oil & Gas operator

TOTAL Energies, France

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- RBI, what it is
- How it works and example
- Benefits and reasons to adopt
- Requirements and limitations
- History of RBI in TotalEnergies
- Deployment effort
- Additional tools
- Leading indicators
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- Conclusions

# In-service inspection



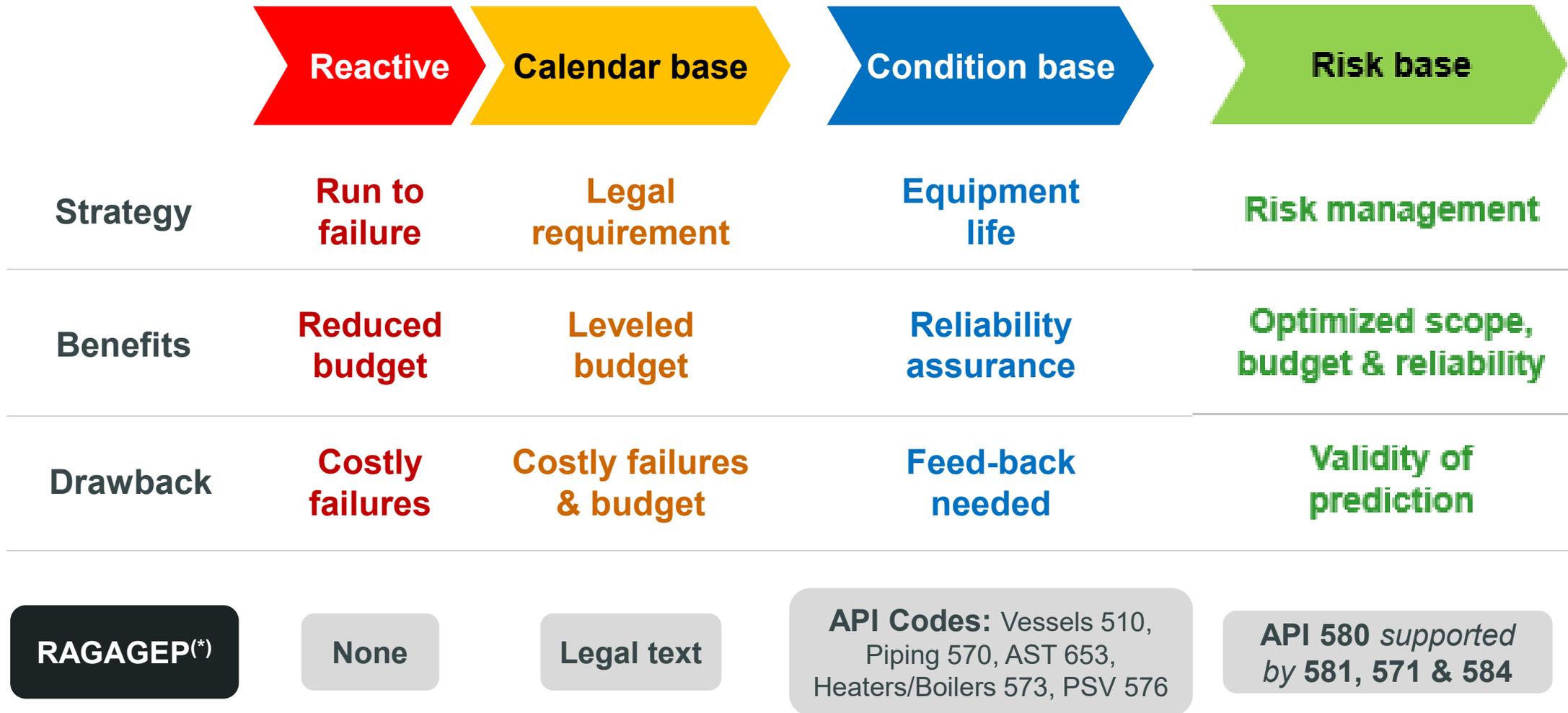
*Inspection actions to identify degradation based on credible industry damage and failure modes, to determine further actions to control the operational risk, predict equipment end of life and feed the fitness for service evaluation*

## **And not...**

Inspection actions to **verify** equipment's **conformity to design code** and determine maintenance actions to **recover its original condition** and **strength**



# Inspection approach evolution



(\*) *Recognized And Generally Accepted Good Engineering Practice*

# RBI, a systematic process that...

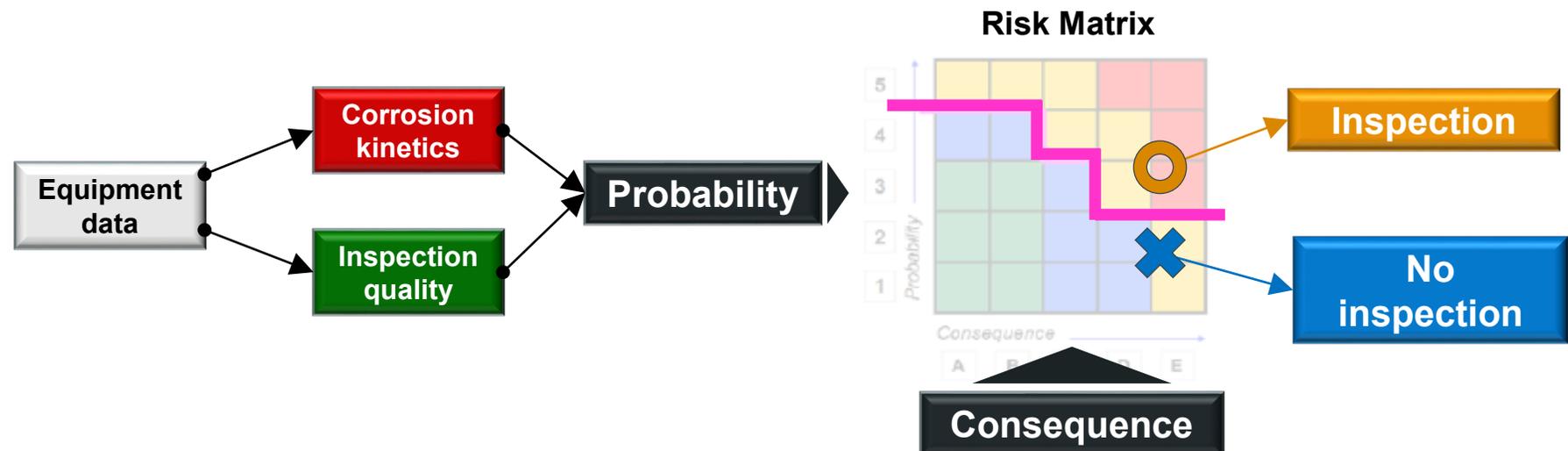


Begins with *identification of facilities* or equipment

Continues with a *determination of risk*, via probability and consequence of failure

And culminates in the creation of an *inspection risk-based management plan* based on the credible damage mechanism(s) and the risk of failure

Inspection teams should utilize the RBI output to *effectively and efficiently prioritize* the execution of their *inspection programs*



# Aimed to provide minimum elements for...



**Developing**, implementing, and maintaining inspection programs

Of **pressure-containing** equipment

To insure **safe and reliable operation** through **risk-prioritized inspection**

Through a **framework** that specifies the **minimum requirements** and expectations needed for a **quality application** of the methodology



# Same case, different strategies

## Ractive

Visual internal inspection, CA not affected  
Next inspection **eventually upon equipment opening**

## Calendar

$23,9 > 21,3 \rightarrow \text{OK}$   
Corroded area repair by welding  
Next inspection in **2023, internal**

## Data

CS drum  $\phi$  2,5m  $T_{\text{orig}}$  25,4 mm  
DP 20 bar DT 38°C CA 3 mm  
 $T_{\text{min}}$  21,3 mm  
Internal inspection in 2018:  
Local corroded area 1,5 mm deep since 2013  
Corrosion rate 0,3 mm/an.

## Condition base

$R_{\text{life}}$  13,6 yrs.,  $\frac{1}{2}$  in 2025 (API 510)  
Next inspection in **2023, internal**

## Risk-based

Generic frequency  $3E-05$ , Management factor 0,4  
Increased CR to 0,5 mm/yr. due to process change since 2015 yrs.  
Highly effective inspection  
Timeframe 9,2 yrs. To 2027, DF 8,2  $\text{POF} = \text{GFF} \times \text{MF} \times \text{DF} = 1,02E-04$  (Level 3), COF = Major  
Next inspection in **2027, non-intrusive by UT Scan**

# Benefits



Identification of damage mechanisms and failure modes

Identification of equipment with insufficient or inadequate inspection history

Safety, health, and environmental and/or economic consequences

Recommendation of inspection methods and techniques

Establishment of the extent of inspection

Optimum inspection interval

Development of cost-effective actions

Overall reduction in risk for the facilities

Other required mitigation

**Integrity and reliability improvement at the same time**

# RBI limitations

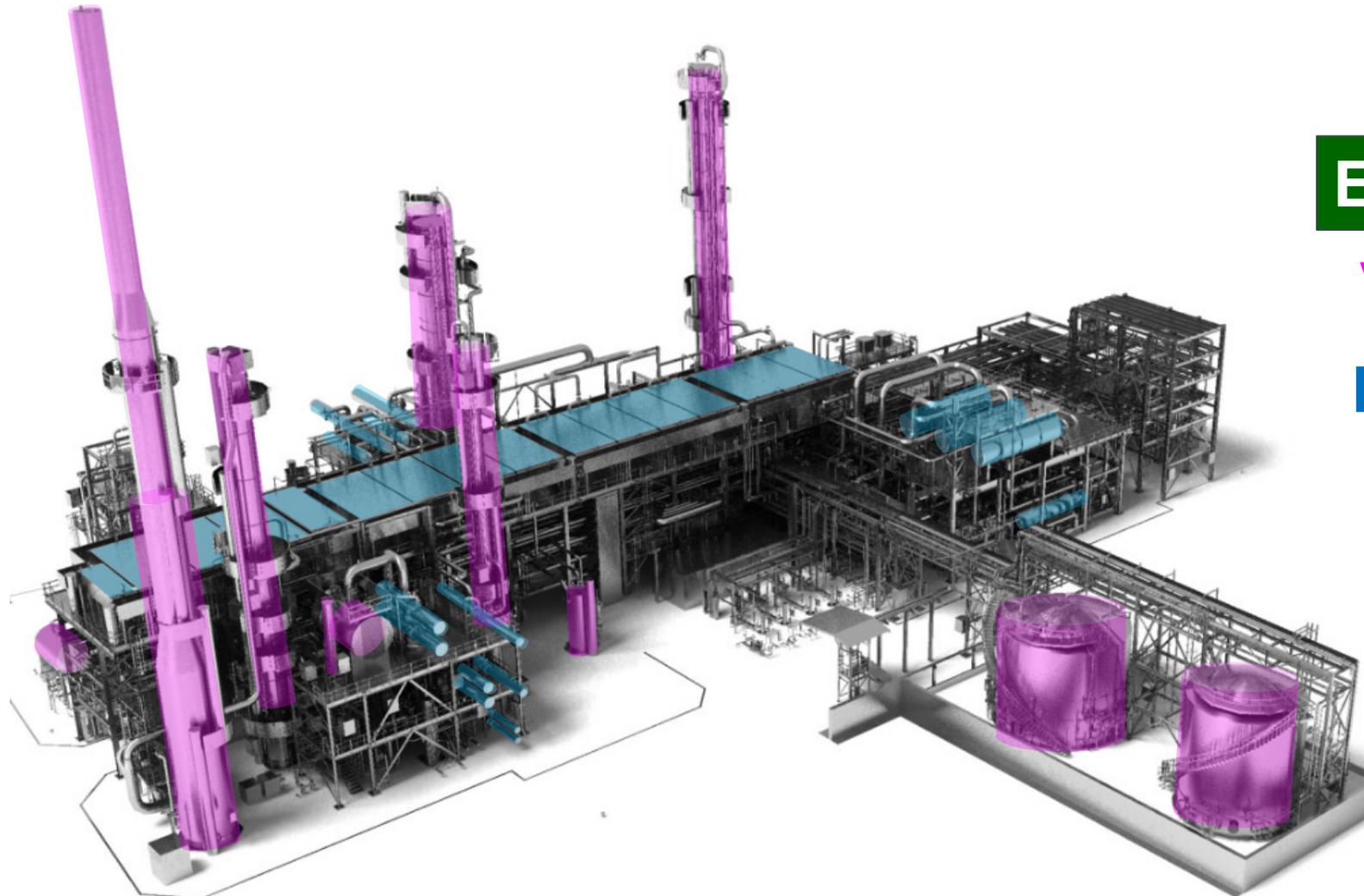
- RBI does not compensate for mistakes due to lack of skills on inspection
- The effectiveness of an inspection can be limited
  - Lack of coverage
  - NDT limitations
  - NDT procedures and technician skills

## *Richmond fire learnings*

- 6 injured & unit destroyed)
- Corrosion by Sulphidation
- No awareness of increasing temperature and opportunity crude processing
- No program for low silicon CS
- No history of spool change => no dedicated CML



# Typical oil Refinery



## Exposed surface

Vessels 9%

Bundles 35%

Piping 56%

# Unbalanced inspection effort



Equipment type	Exposed surface	Inspection Effort	HC Leaks	Business interruption
Vessels	9%	83%	7%	14%
Bundles	35%	1%	7%	50%
Piping	56%	16%	78%	32%

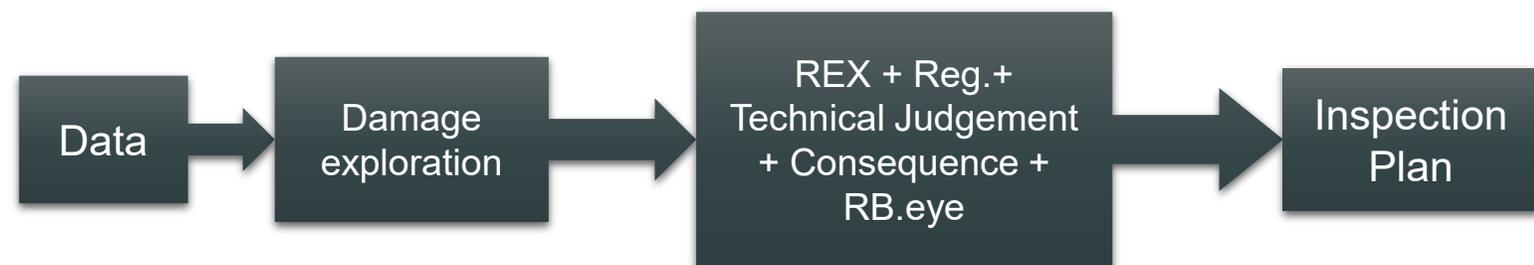
- 83% on 9% of exposed surface that produces 10% of problems
- 16% on components leading to 78% of leaks
- 1% on reliability bad actors

# History of RBI in TotalEnergies



1990-93	Company became sponsor of RBI from the API
1995-99	First qualitative RBI Guide for vessel and piping
2000-03	Company develop their own RBI software with an expert body
2004	French inspection guide allows using RBI to optimize inspection periodicities
2007	Important increase of maintenance cost due to inspection request
2008-10	First quantitative RBI guide for Refining, based on regulations flexibility
2011-12	Cultural change need identified. Communication, Audits and the concept of acceptable risk installed Improvement of Integrity operating windows and Fitness-for-service also launched

## Criticality based model

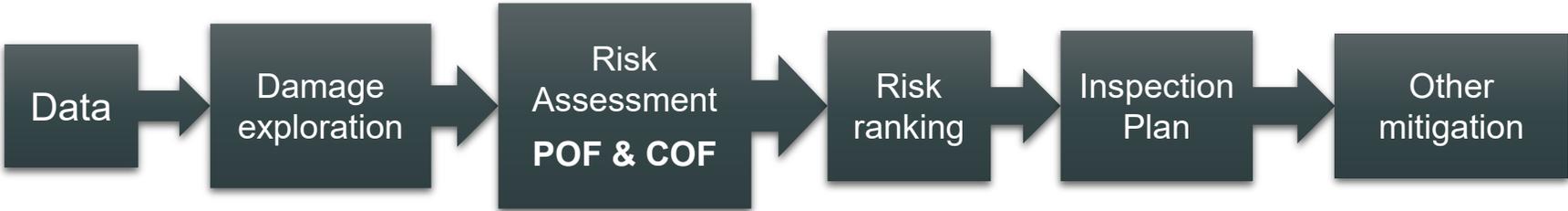


# History after concept change



2011-12	Cultural change need identified. Communication, Audits and the concept of acceptable risk installed Improvement of Integrity operating windows and Fitness-for-service also launched
2013-17	Deployment RBI and inspection effectiveness training and coaching and the implementation of turnaround scope reviews
2018-19	Refining & Chemicals deploy a New RBI software
2020	Concept of Dynamic RBI starts to be largely used for turnaround postponement assessment due to COVID
2021-23	RBI software completed in Refining and Chemicals and RBI concept and new software started in Exploration and production facilities

## Risk-based



# Framework of an RBI-like inspection team



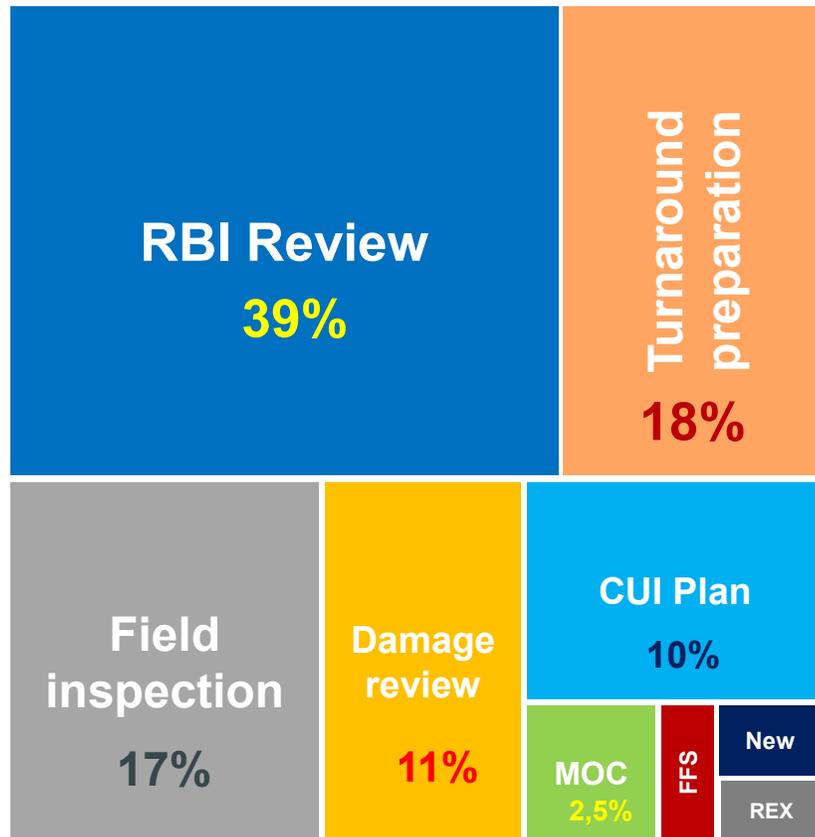
- 9 big domains, 54 workflows and 222 tasks



# Main tasks & workload of a typical refinery



- Method inspector, main actor to keep RBI up-to-date
- In-house Unit inspector and assistant mostly dedicated to plan & inspect
- External Unit inspector helps on planning and Turnaround preparation



Main workload estimation (MH/yr. medium size refinery)			
Method inspector	3500	Corrosion update (IOW issue)	13%
		RBI update	13%
		Special RBI (Non-model, etc.)	13%
Unit inspector	2300	Field inspection	93%
		Assessment following issues	4%
External	3400	Inspection planning	25%
		QA review	17%
		Turnaround preparation	11%
		Inspection planning	44%
Assistant Inspector	2100	Inspection facility request	11%
		Corrosion loop update	11%
Other (Process, Corrosion, FFS, etc.)	1800		

# Additional methods and tools

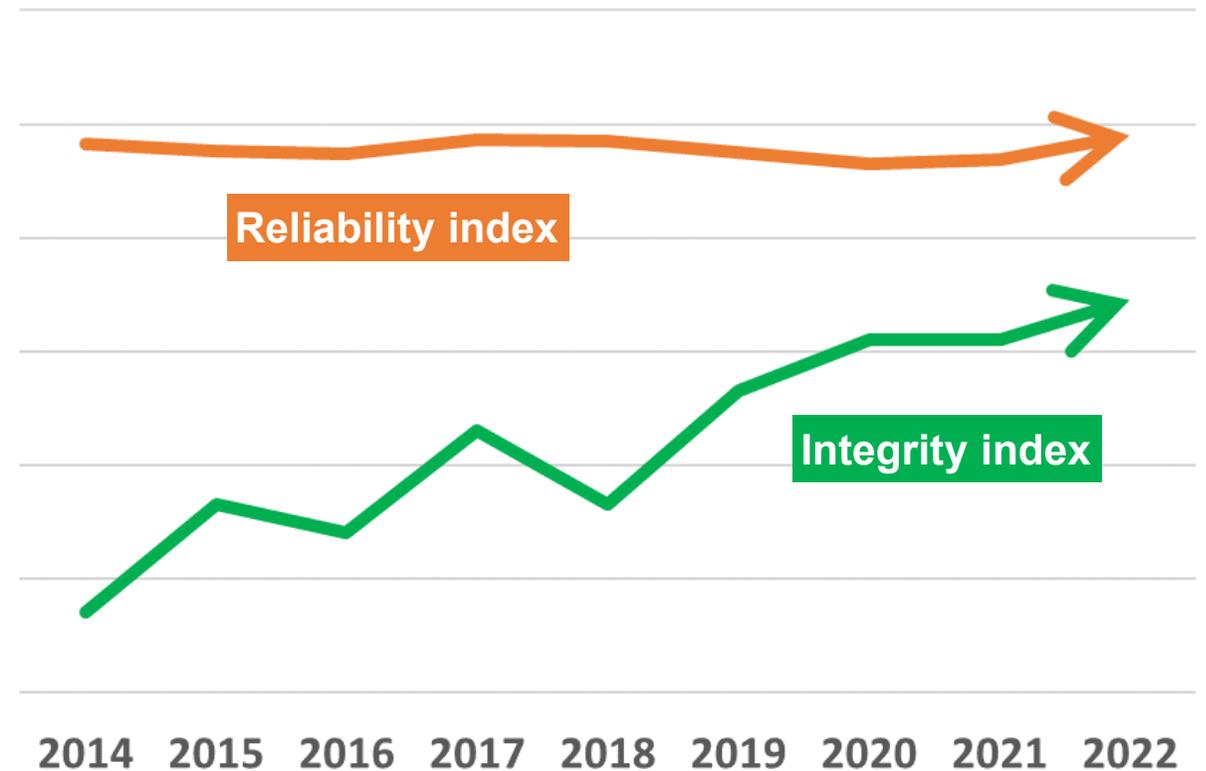


- Some components not well managed by the RBI models and software's
- Also, some damage mechanism are not modeled, and require a special approach
- Creep damage can be managed through FFS dedicated tool instead of RBI
- RBI for exchanger bundles can be supported by statistical analysis and tools
- Statistical evaluation of corrosion rate should be supported by special tools
- Management of risk beyond RBI can be supported by multidisciplinary Layer of Protection Analysis (LOPA)
- Risk-based cost/benefit assessment tools helps on financial decision making

# Leading indicators



- Early result showed important reduction of inspection workload, mainly during Turnarounds
- Inspector cultural change progressively followed of the approach acceptance from Authorities
- Integrity index showed improvement while reliability index remained stable



# Probability of failure calculation

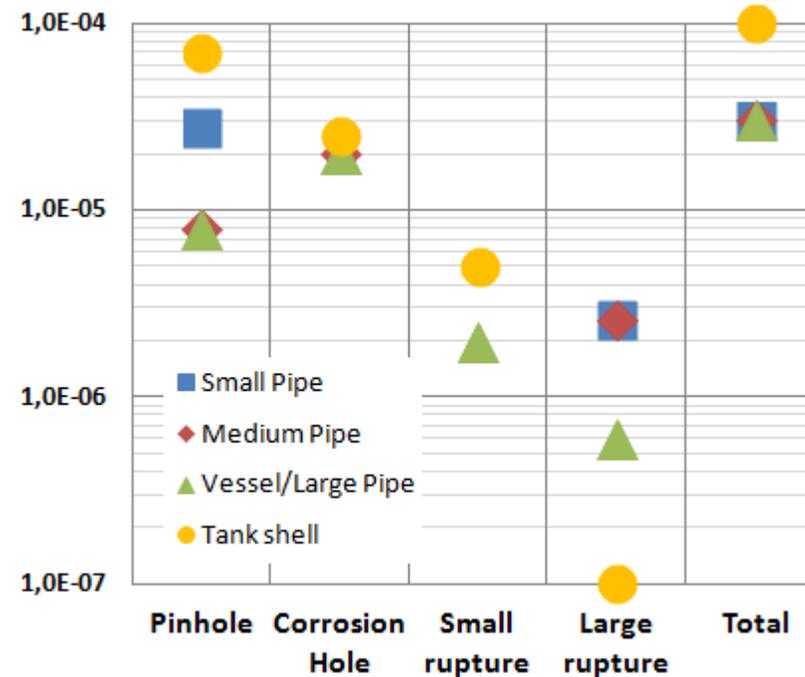
- The probability of failure in API RBI is determined by three parameters:
  - Generic failure frequency
  - Damage factor
  - Management system factor

$$POF(t) = gff \cdot D_f \cdot F_{MS}$$

Based on industry data

- ✓ Due to fabrication flaws
- ✓ Non service-related damage
- ✓ Prior to operating exposure

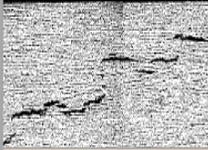
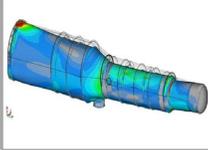
Generic failure frequency



# Damage factor calculation

- The damage factor is the amount of damage as a function of time and the effectiveness of inspection

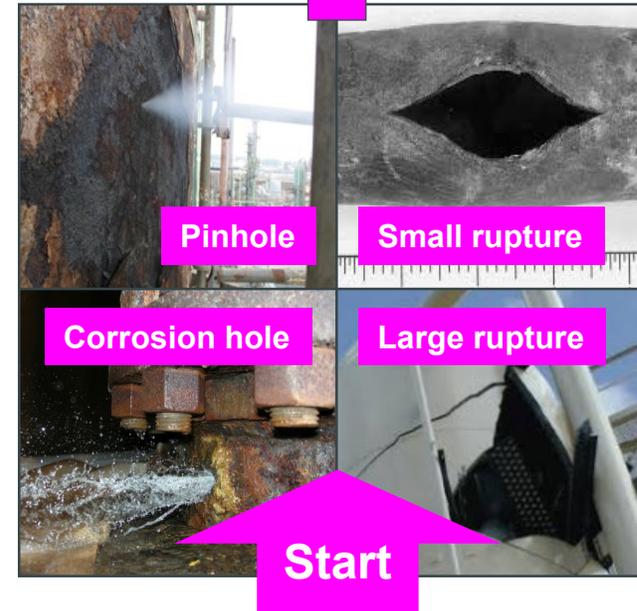
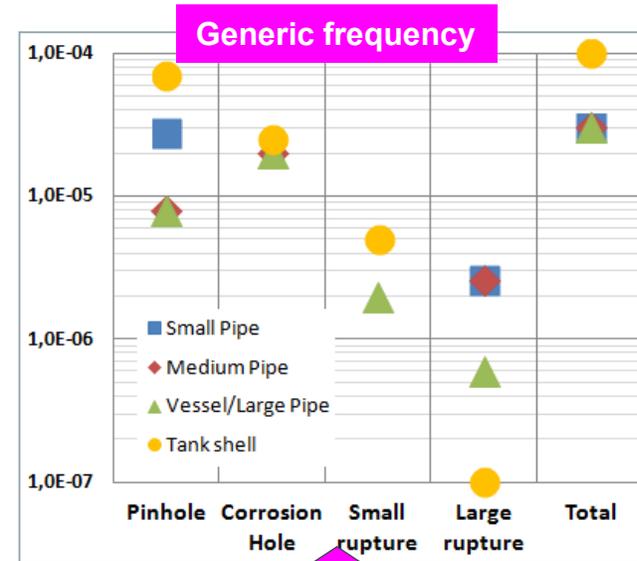
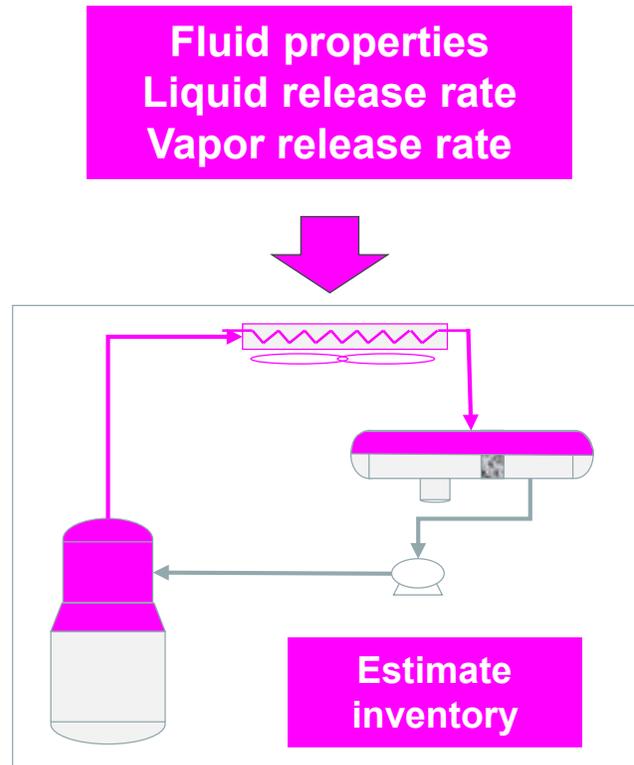
$$POF(t) = gff \cdot D_f \cdot F_{MS}$$


$D_f^{thin}$		Internal corrosion
$D_f^{elin}$		Lining damage
$D_f^{extd}$		External corrosion
$D_f^{scc}$		Stress corrosion cracking
$D_f^{htha}$		High temperature H <sub>2</sub> Attack
$D_f^{brit}$		Brittle fracture
$D_f^{mfat}$		Mechanical fatigue

$$D_{f-total} = \min [ D_f^{thin}, D_f^{elin} ] + D_f^{extd} + D_f^{scc} + D_f^{htha} + D_f^{brit} + D_f^{mfat}$$

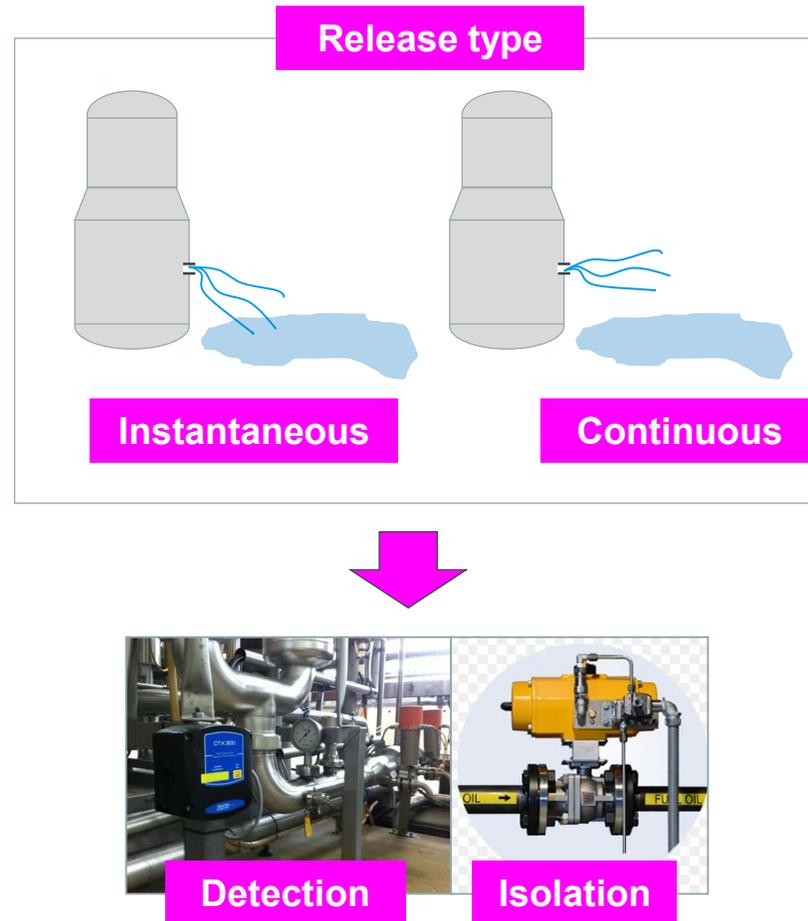
# Fluid inventory calculation

- Select hole sizes, Determine fluid properties, calculates release rate and estimate fluid inventory



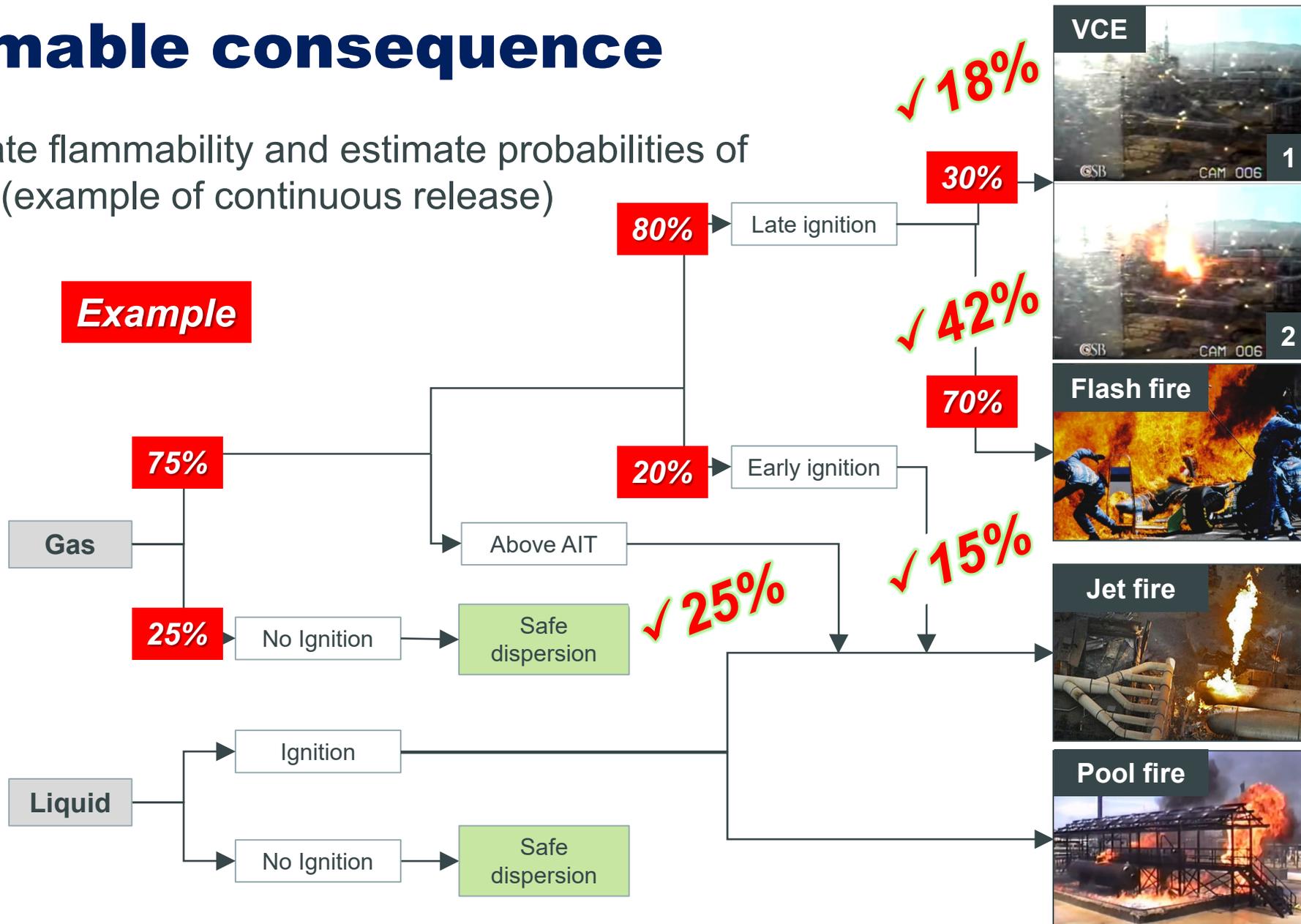
# Type of release estimation

- Determine release type and assess detection and isolation systems



# Flammable consequence

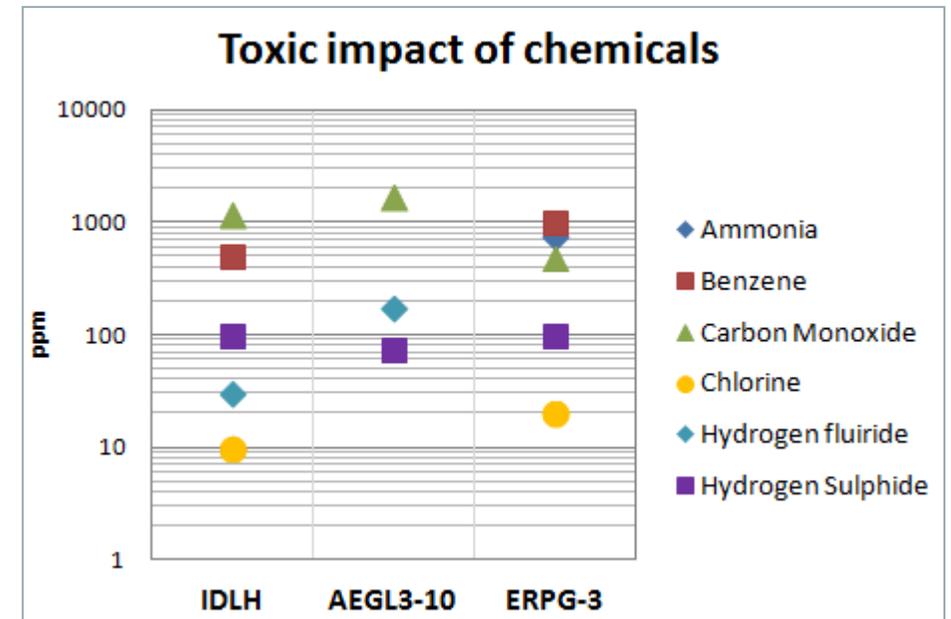
- Calculate flammability and estimate probabilities of events (example of continuous release)



# Other consequences

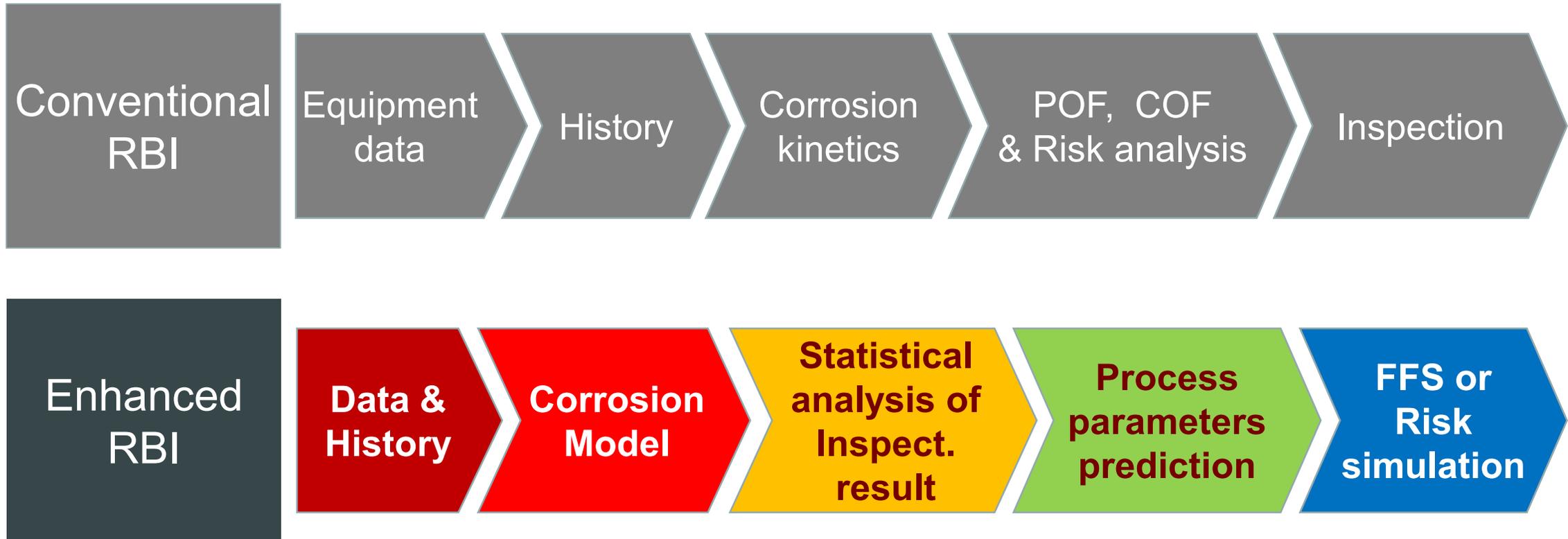


- Calculation of toxic consequence
  - Common chemical industry toxic materials & representative fluid
  - Determination of toxic release and probabilities
  - Toxic COF for HF, H<sub>2</sub>S, Ammonia and Chlorine
- Non-Flammable Non-Toxic consequences
  - Steam, acid caustic leaks
- Environmental consequence
  - Based on remediation & clean-up cost
- Financial consequence
  - Cost of equipment (and surroundings) repair and replacement
  - Business interruption



*IDLH: Immediately dangerous to life or health, AEGL3-10: Acute exposure guideline Level (10<sup>1</sup>), ERPG-3: Emergency response planification guideline*

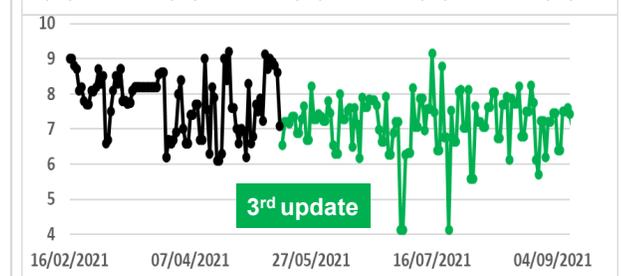
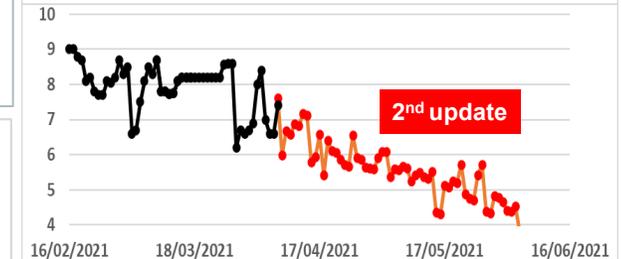
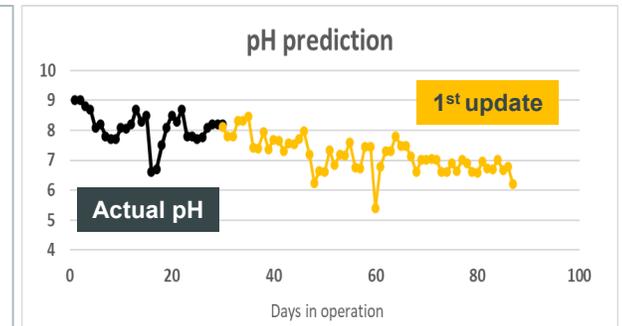
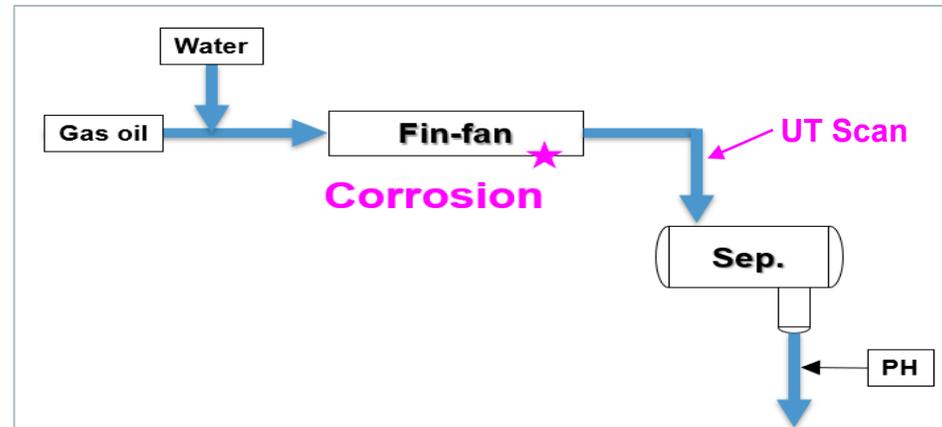
# Inspection entering the digital era



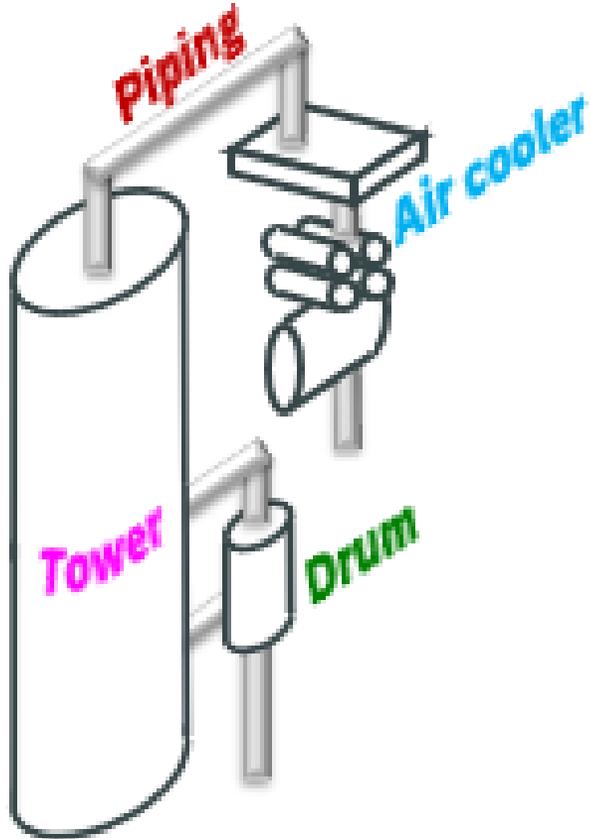
*POF: Probability of failure COF: Consequence of failure, FFS: Fitness-for-service*

# Example

- Following corrosion issue in 2020, a Fin-fan's conventional RBI asked inspection mid 2021
- Process improvements led to mitigate corrosion, but RBI at fixed corrosion rate could not managed this improvement
- Enhanced RBI applied and updated once a month
- Outlet line used as inspection monitoring location once a month
- Turnaround moved to September 2023 instead of 2021



# Digital transformation of Inspection



## Approaches & context

Step	Approach	Piping	Equipment	Extrapolate to?	Inspector	Field insp. / NDT	Engineer	Data scientist
1	Calendar	Visual	None	None	2	1		
2	Condition	TML & RLife	Visual + spot UT	None	2	2		
3	RBI	Fixed CR	RBI + corrosion model	None	1	1	1	
4	Enhanced RBI	Dynamic RBI	Risk & FFS simulation	Connected equipment	1/2	1	1	1/2
5	Smart integrity	Machine learning applied to process & inspection history	Damage & risk simulation	All Refinery		1	1/2	1
6	Digital integrity	Machine learning update applied to process data and fixed field captors		All Refinery		?		

# Summary and conclusions



- Understanding the risk-based decision-making process is a key of success
- Integrity improvement should be highlighted first
- Cultural change rather coming from training and coaching
- Deployment & update effort must be optimized and audited, don't create monsters!
- Scope review from knowledgeable central office help to assure world class performance
- Integrity operating windows essential for the credibility of conventional RBI internal corrosion management
- Additional tools required to support change management
- Management of risk beyond RBI essential for integrity assurance
- Digital RBI must follow and should be managed with care due to implications on skills, manpower and regulations

# Backup

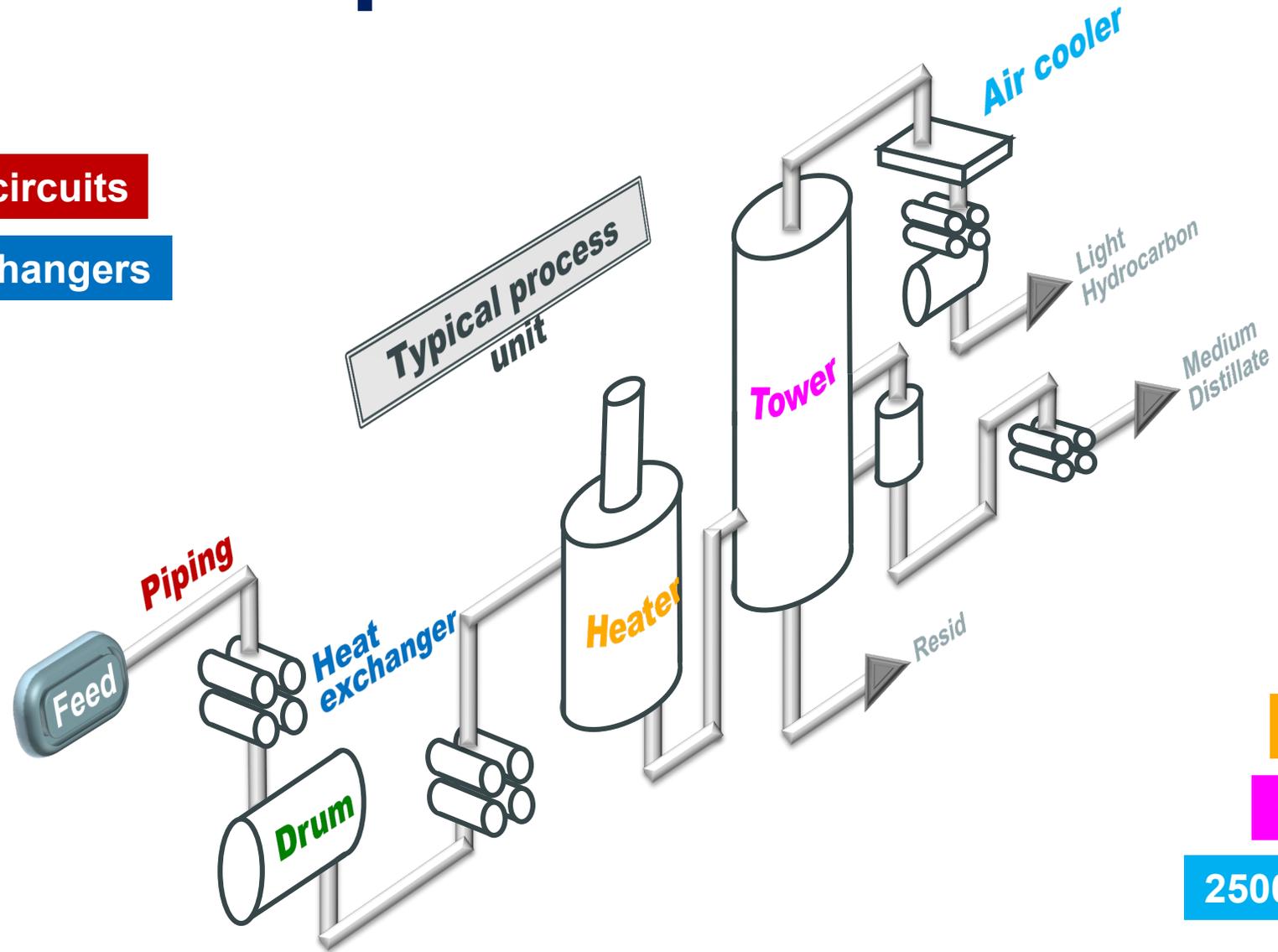
# Context of 10 European Refineries



27000 Piping circuits

9000 Heat exchangers

8000 Drums



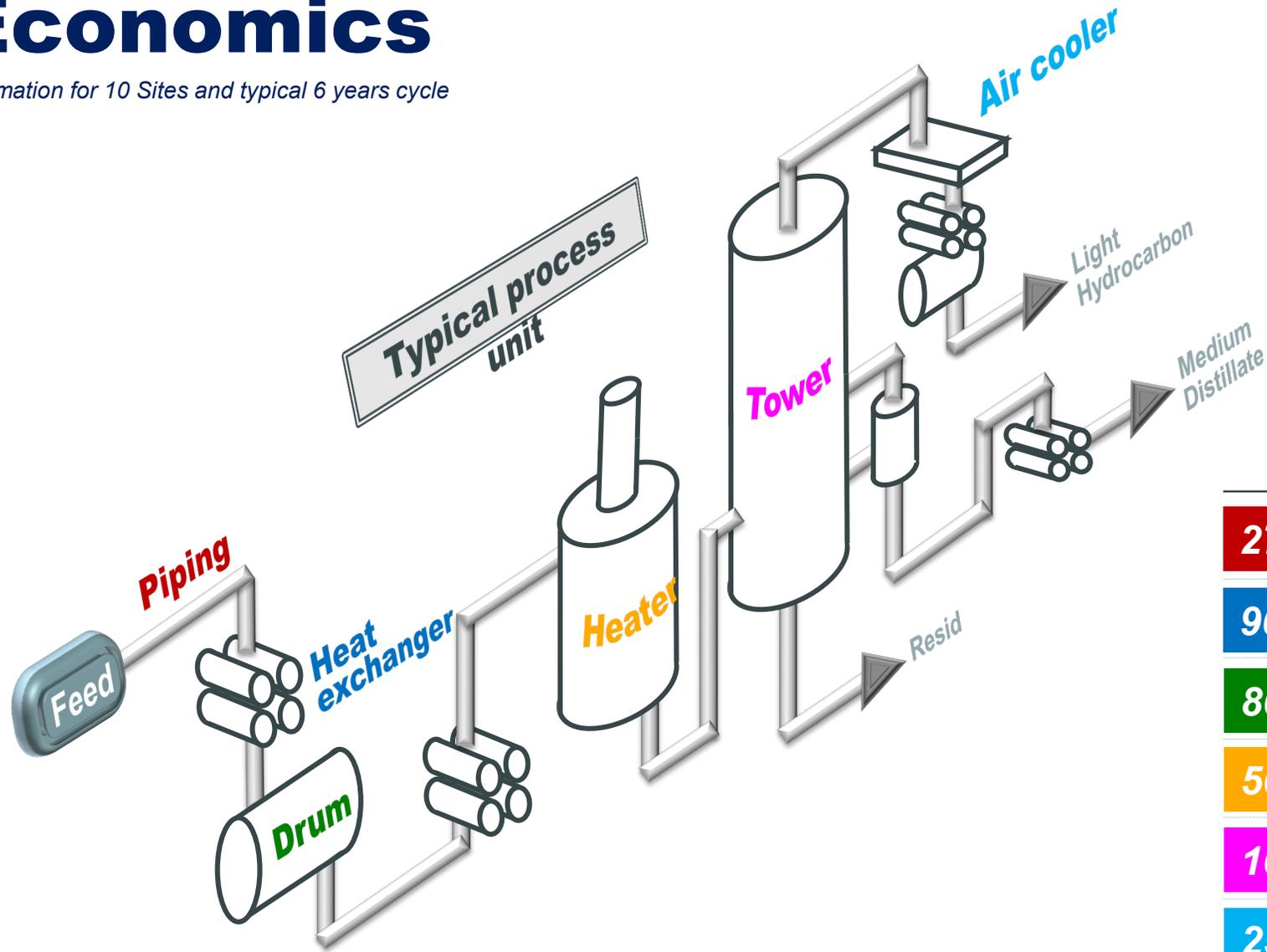
500 Heaters

1000 Towers

2500 Air coolers

# Economics

Estimation for 10 Sites and typical 6 years cycle



Global saving  
% with RBI

<b>27000 Piping circuits</b>	<b>-50%</b>
<b>9000 Heat exchangers</b>	<b>42%</b>
<b>8000 Drums</b>	<b>50%</b>
<b>500 Heaters</b>	<b>20%</b>
<b>1000 Towers</b>	<b>50%</b>
<b>2500 Air coolers</b>	<b>42%</b>
<b>Global</b>	<b>26%</b>

# RBI basic requirements

Risk base

Risk management

Optimized scope,  
budget & reliability

Validity of  
prediction

- ✓ Integrity assurance strategy based on **risk management**
- ✓ **Stick to risk-based** upon decision-making approaches
- ✓ Implementation of **solid monitoring of process variables** related to degradation
- ✓ Assure **effective management of change**



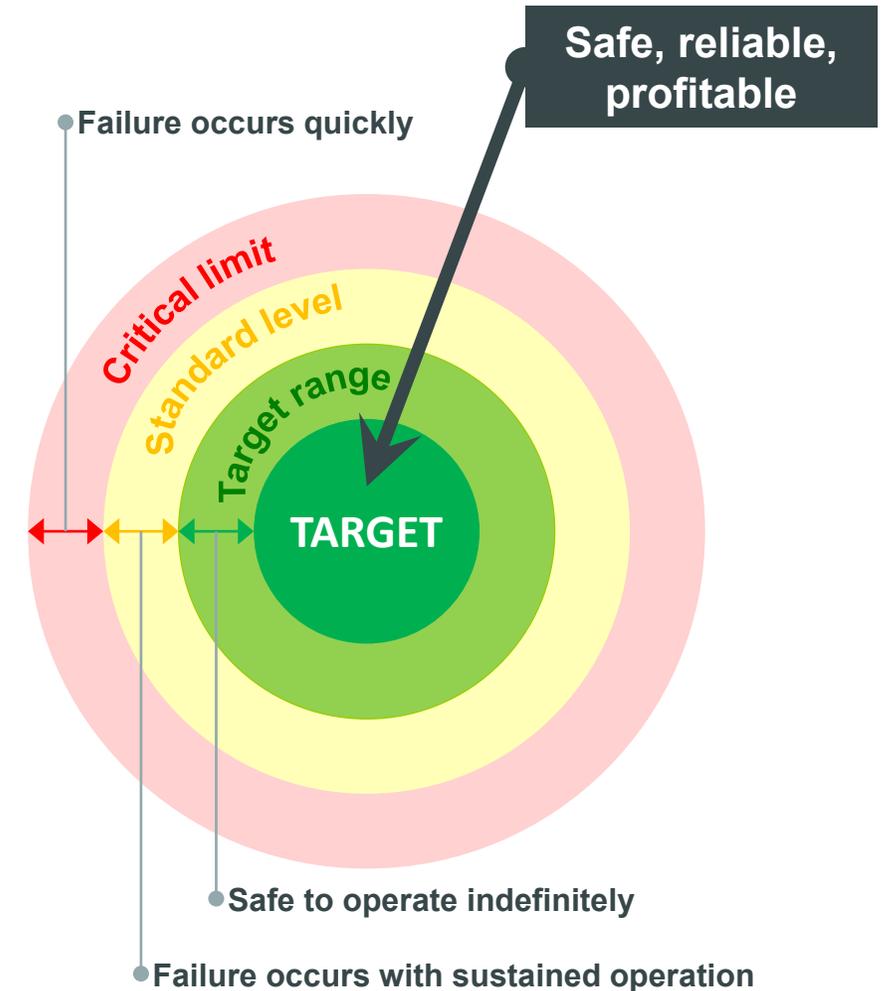
# Integrity operating windows

## Structured analysis

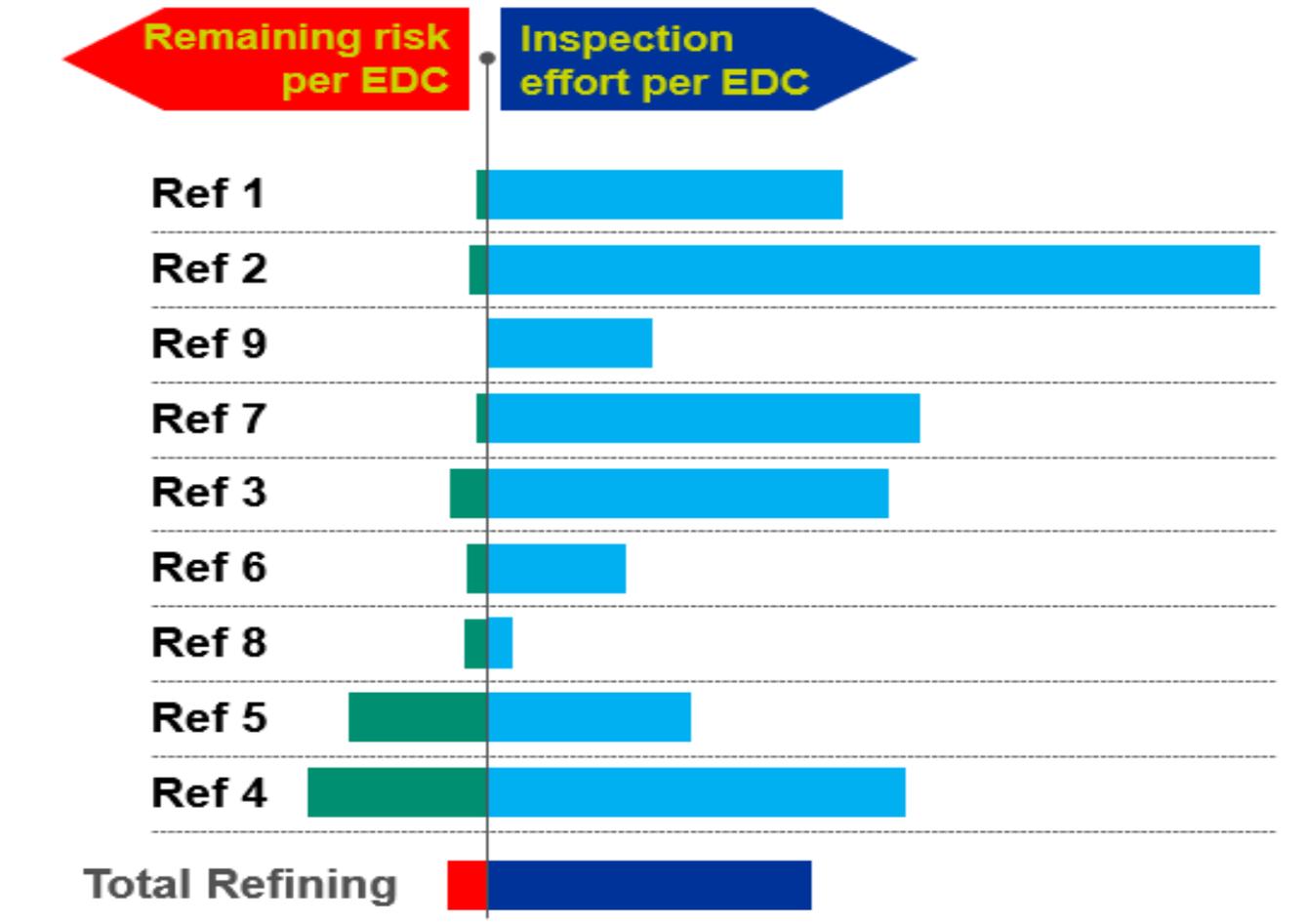
- Review parameters, kinetics and the damage mechanism
- Review current plan (inspection date)
- Assess if RBI can be jeopardized, if yes, trigger deep assessment
- Record the analysis

## Examples oof IOW violations

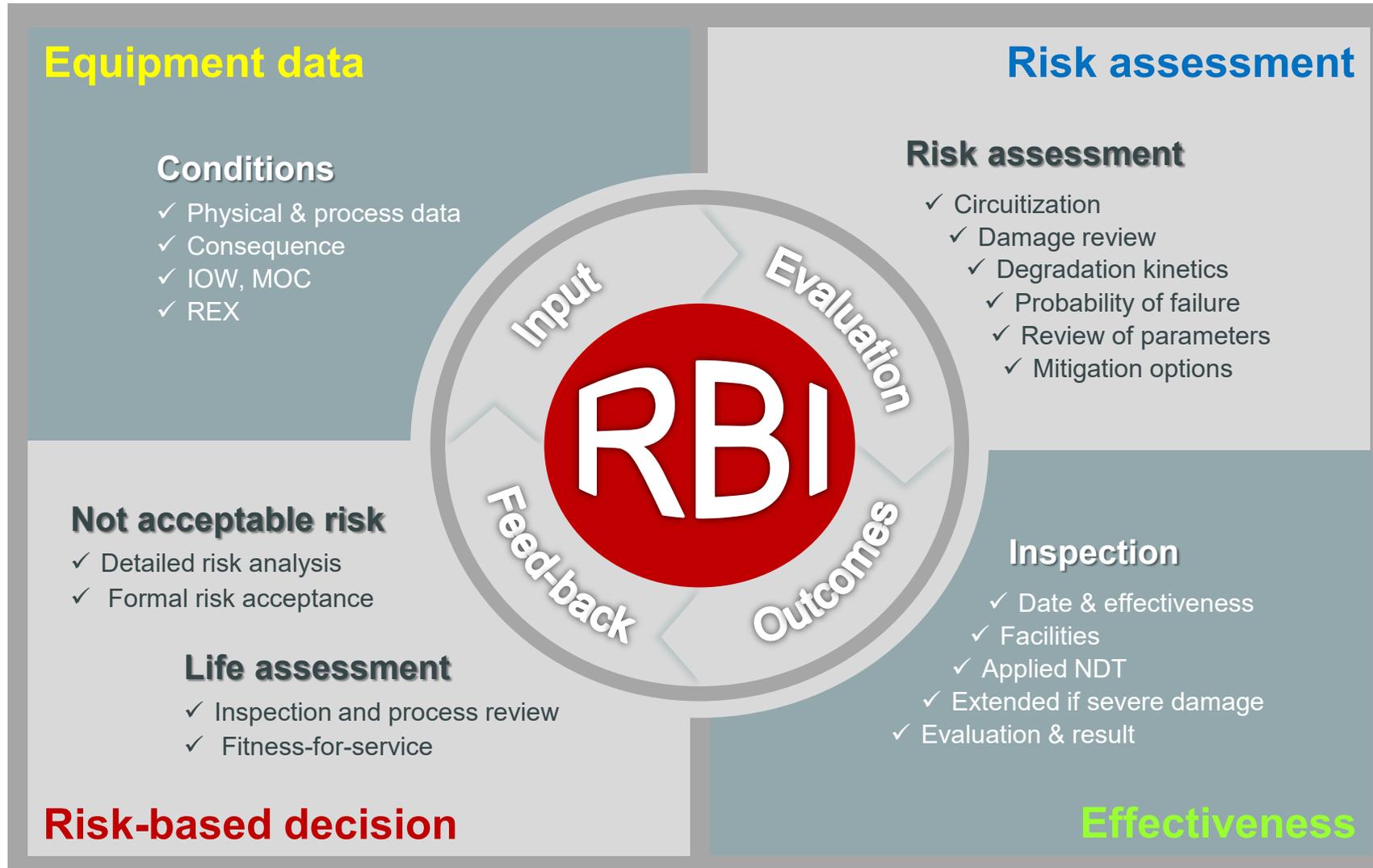
- Change in the fluid's Sulphur content
- Stop of corrosion inhibitor injection
- Change in the pH or fluid chemical composition
- Cathodic protection not working/not under control



# RBI performance in 2011



# Inspection framework



# Inspection manager main responsibilities



- Inform Site management of non-acceptable risks
- Set-up inspection policy
- Assure inspection plan
- Inspection activity tracking and reporting
- Ensure training and skills of Inspection personnel
- Manage inspection activities
  - Role and responsibilities of Inspection team
  - Track inspection schedule recommendations
  - Use of FFS
  - Manage and optimize Inspection associated costs
  - Maximize on-stream non-intrusive inspections
  - Assure resources
  - Implement best-practices
  - Deploy new NDT technology

# Inspection team duties

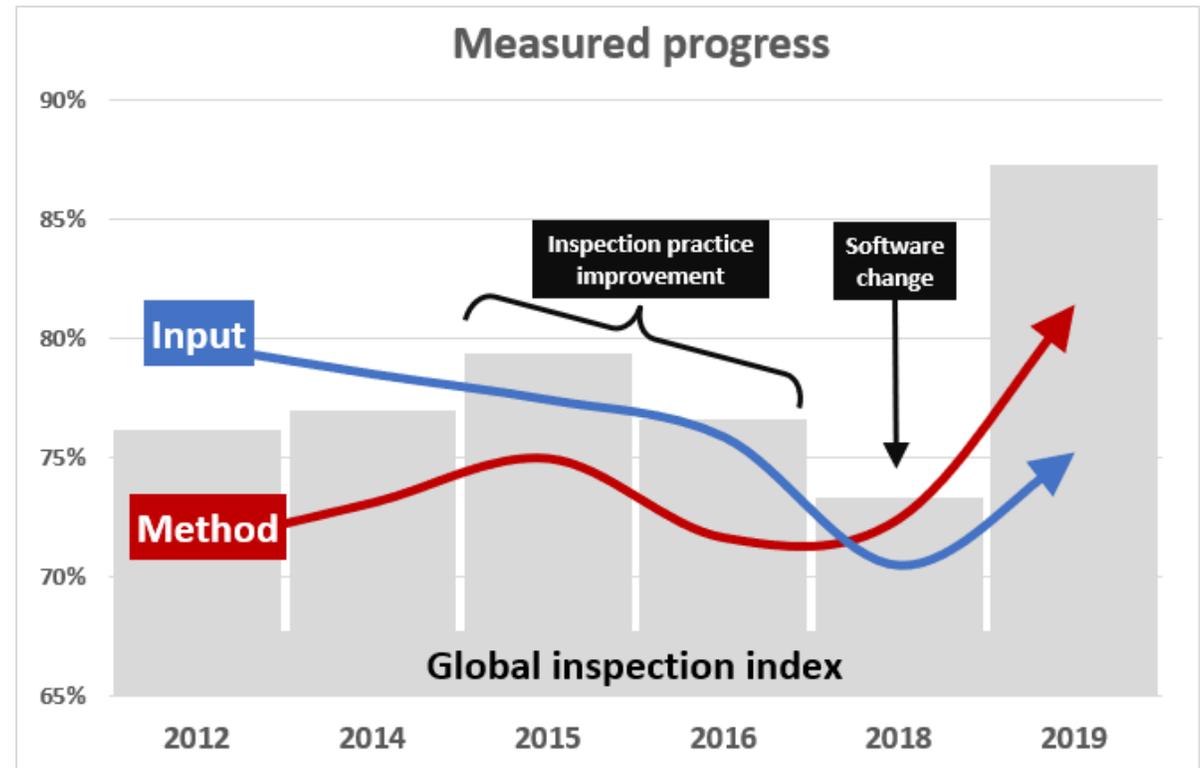
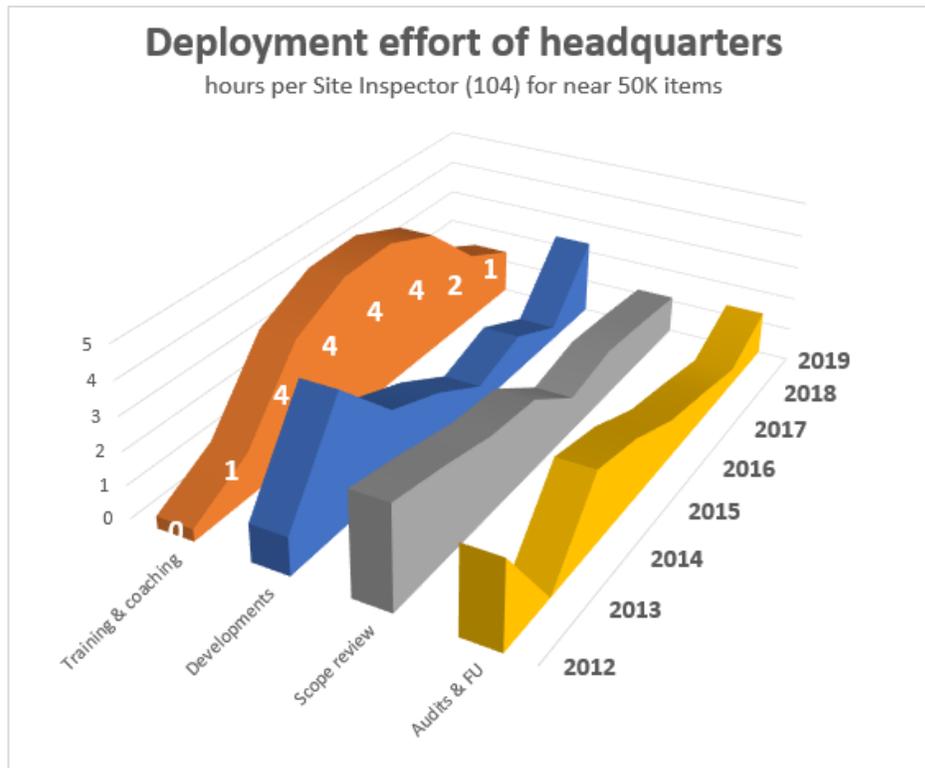


- Implement inspection methods
- Outline inspection plans
- Assess inspection results and write inspection reports
- Ensure monitoring of corrosion/degradation issues
- Ensure application of fitness-for-service
- Manage database and equipment history records
- Provide information for inspection budget preparation, cost tracking, annual review and inspection Contracts
- Provide advice and supervision on quality assurance activities

# RBI deployment in downstream



- Deployment RBI means a big Company effort and a « users » cultural change
- Based on experience, a cycle of > 6 years must be considered
- A combined effort of Development, communication, training and audit need to be put in place



# Example of upstream



- 5 weeks deployment for CPF and 23 for a FPSO
- Core team of 4 Inspectors that can be outsourced
- 3 Engineers (Site or Outsourced)
- 10 assistants and clerks that can provide the Site (to adapt based on complexity)

Item	Onshore (CPF)	Offshore (FPSO)
Equipment	362	1599
Part	378	1766
Main units	1	7
Inspection task	756	3532

Position	Team	CPF		FPSO	
		Weeks	Duration	Weeks	Duration
Method inspector	2	7	4	40	20
Unit inspector	2	10	5	49	24
Assistant inspector	4	25	6	139	23
Corrosion Eng.	1	1	1	6	6
Process Eng.	1	2	4	14	27
Valoriz. Eng.	1	1	2	10	10
Maintenance Eng.	1	1	2	10	10
Clerk	4	4	5	98	24

# Inspection entering the digital era



- RBI, the **best platform** for **integrity** and **business-related** decision making
- It still **heavily rely** on **expert** judgment
- **Corrosion rate** determination leads to frequent **pit falls**
- Strongly **improvement** through **IOW**, but not easy to **integrate into RBI**
- **Process control** not under use to drive **risk determination**

## Questions to answer

- ✓ Is RBI & integrity operating windows enough?
- ✓ Continue to rely on expert judgment case by case?
- ✓ What are the alternatives?
- ✓ How degradation works?
- ✓ What if using prediction models based on process control and use Inspection as a calibration factor?

